## ASSOCIATION OF AMERICAN RAILROADS

QUALITY ASSURANCE PROGRAM CERTIFICATION



THIS CONFIRMS THAT

## Anchor Brake Shoe Company, LLC

HAS MET THE REQUIREMENTS OF THE ASSOCIATION OF AMERICAN RAILROADS QUALITY ASSURANCE PROGRAM AS SPECIFIED IN M-1003

CERTIFICATE NUMBER: ABS

LOCATION: West Chicago, IL

PRODUCT/SERVICE: B21 - Manufacturer of Freight Car Brake Shoes, VOL - Manufacture of High/Low Friction Brake Shoes; Tread Conditioning; High Capacity Brake Shoes

CERTIFICATION DATE: Tuesday, May 30, 2023

EXPIRATION DATE: Saturday, May 30, 2026

APPROVED:

(Chairman, Quality Assurance Committee)

APPROVED:

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(Executive Director Rules and Stan dards)